



# UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL RESULTS

for the period ended 31 August 2025

CONSISTENTLY  
DELIVERING

1

## POSITIONING

A leading, diversified and empowered mid-tier mining and materials supply company

2

## IMPROVEMENTS

To ensure meticulous operational execution so that Afrimat unlocks the full potential of its diversified asset base

3

## MOMENTUM IS BUILDING

Providing a solid runway for the future

# Several key improvements are visible

## Conditions

Q1 – Similar to FY2025 difficulties  
Q2 – Impact of improvements gained momentum

## Highlights and headway

Iron ore sales improved significantly



Expensive Lafarge SAP system replaced  
Reducing cost significantly



Aggregates volumes improved towards Q2



Losses from the cement operation were stemmed



Corrective actions at Nkomati paid off



Operational efficiency optimisation continues







01

**SEGMENT INFORMATION**  
*A foundation of diversification*

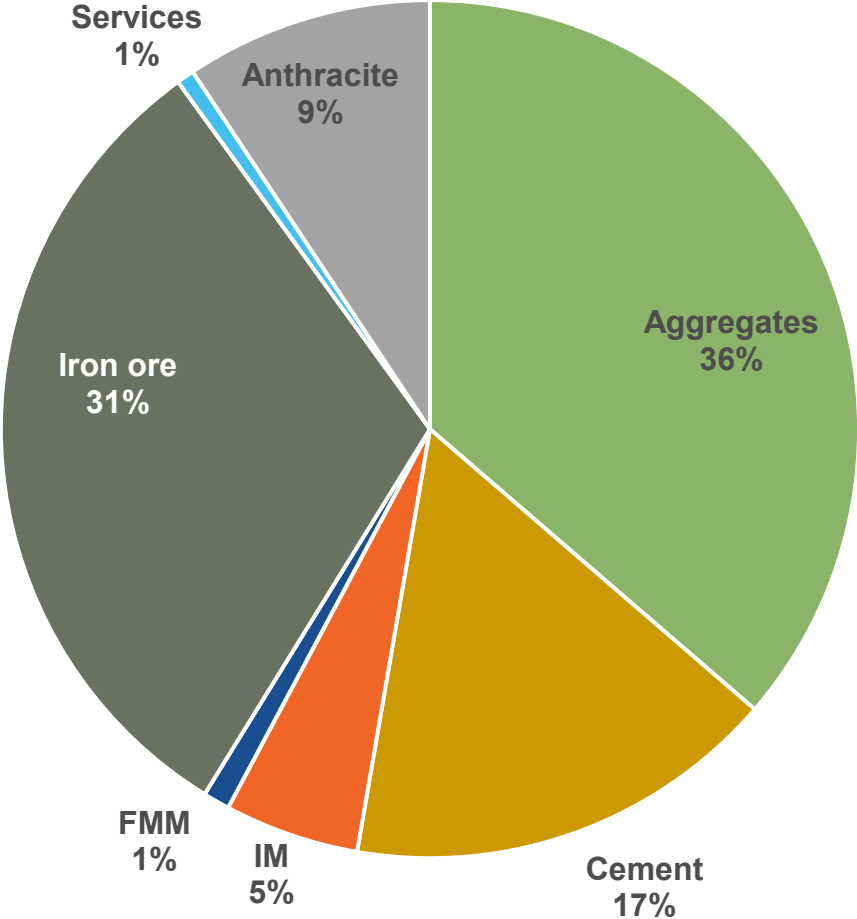




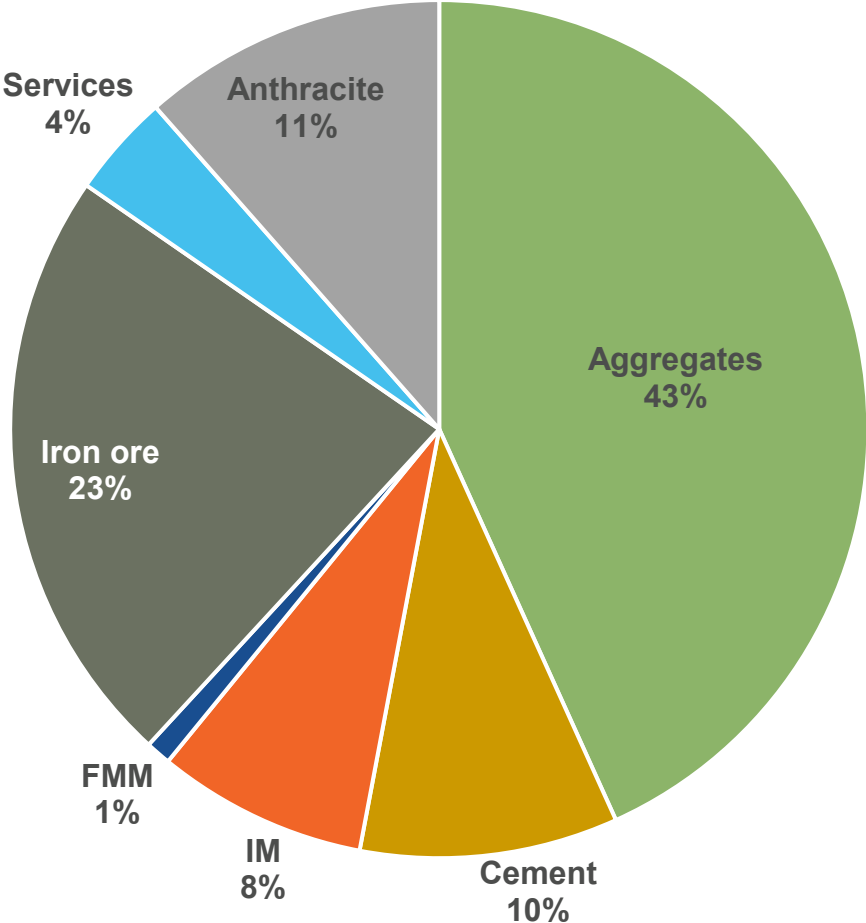
# Segment revenue contribution to Group



August 2025



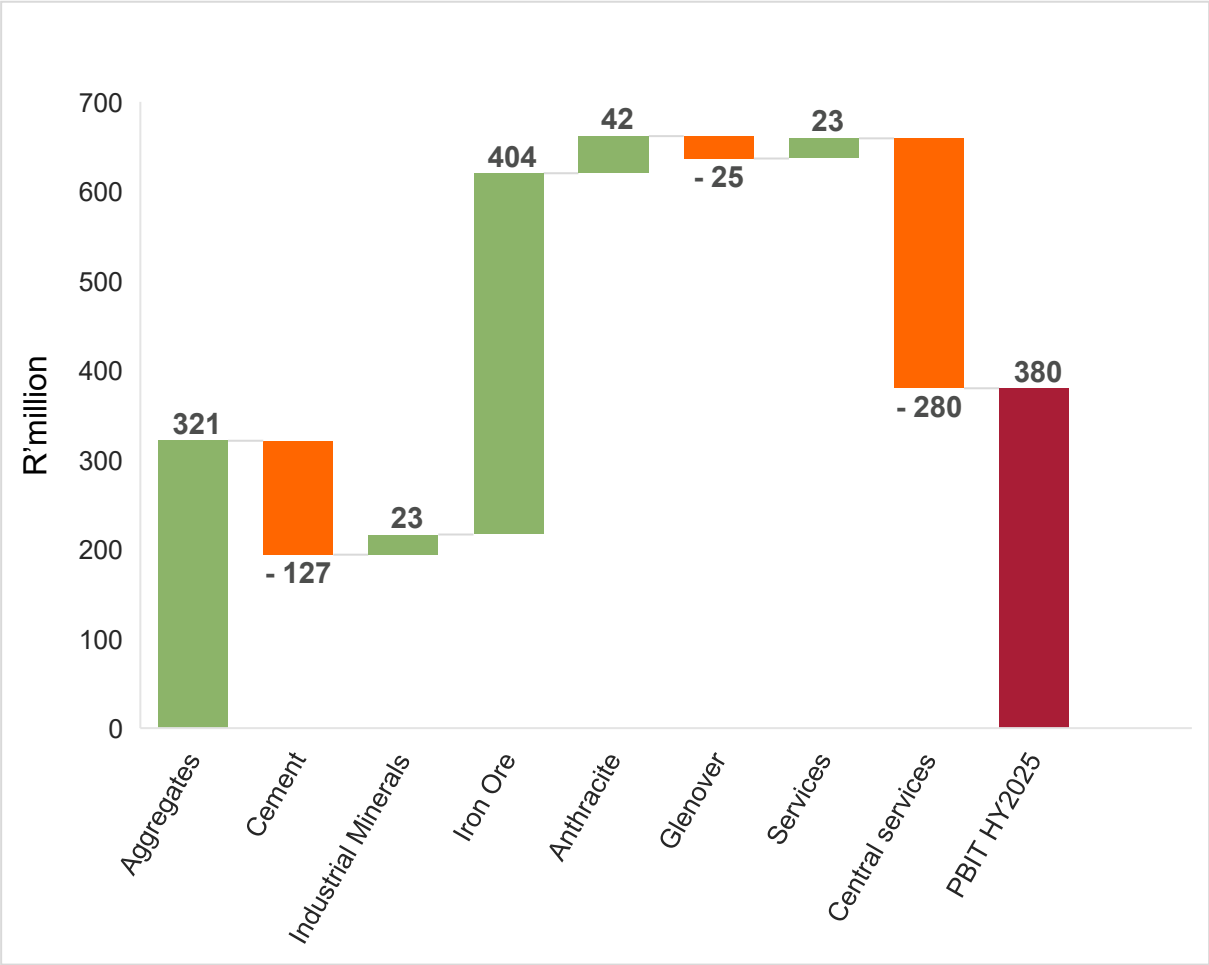
August 2024



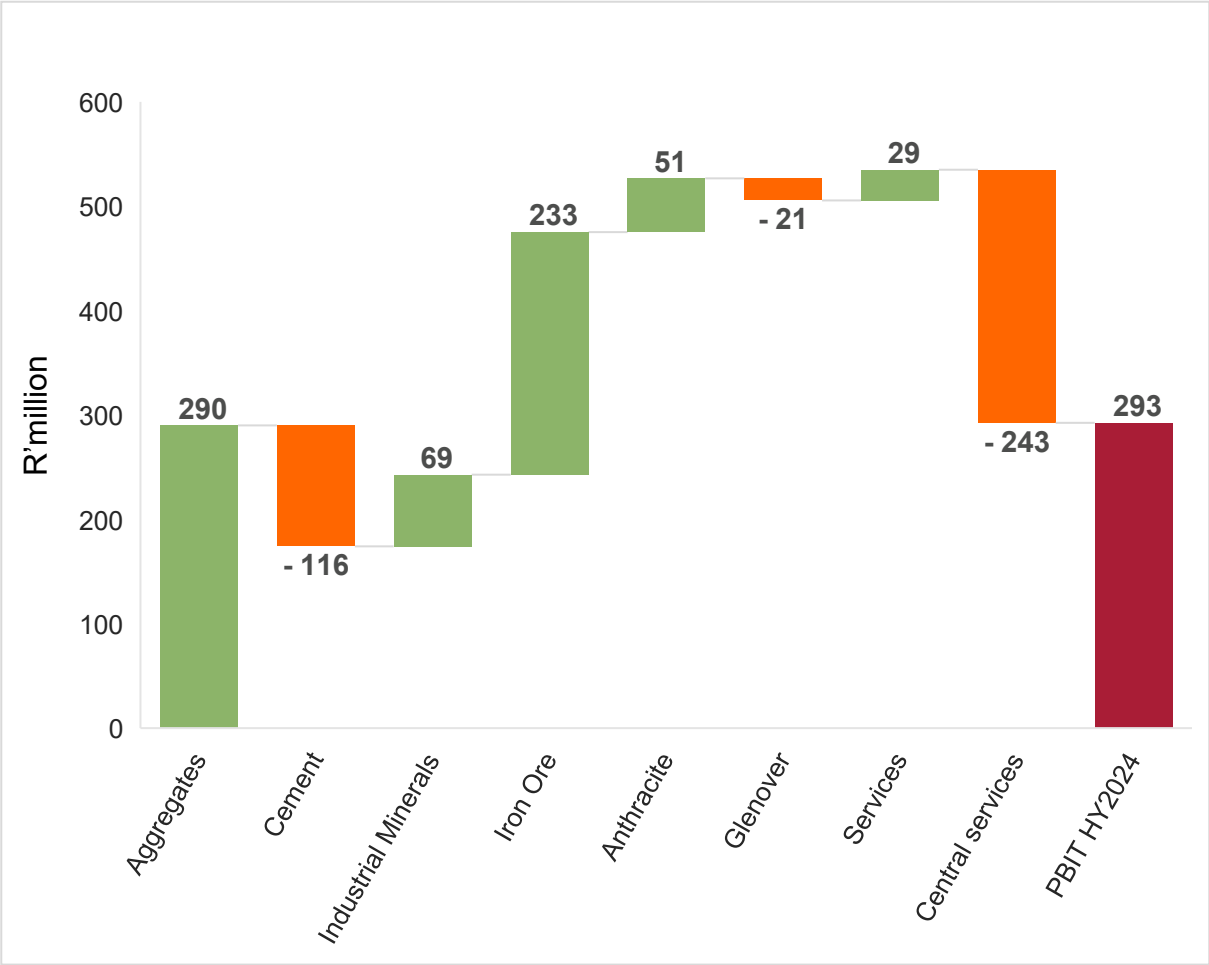
# Segment operating profit contribution to Group



August 2025

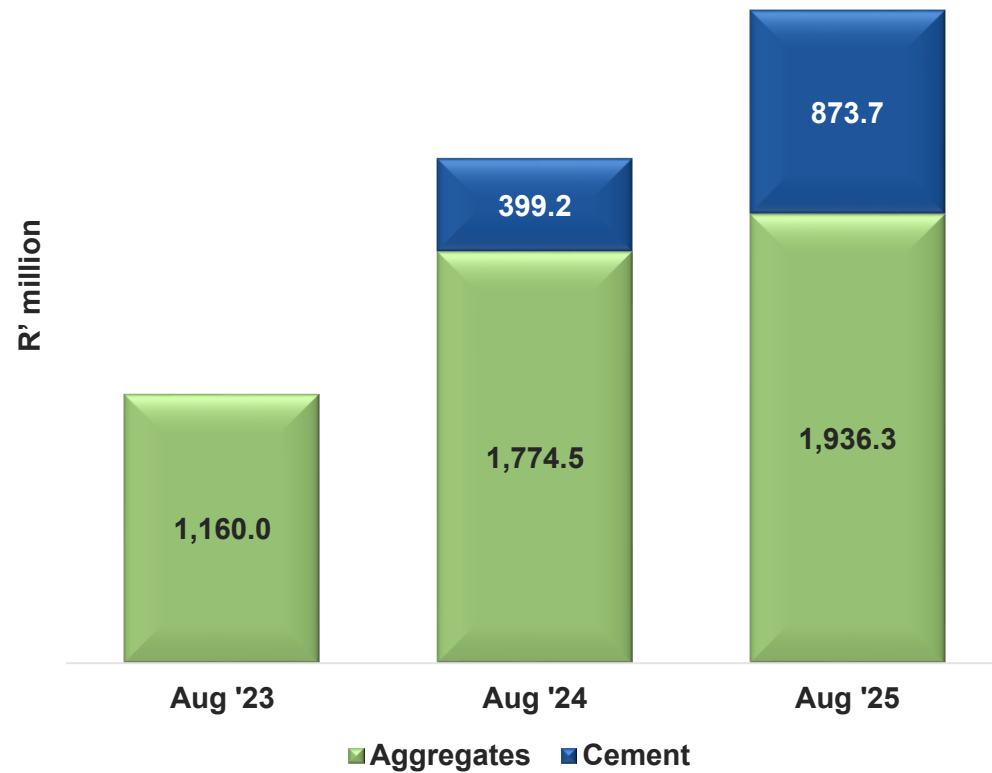


August 2024

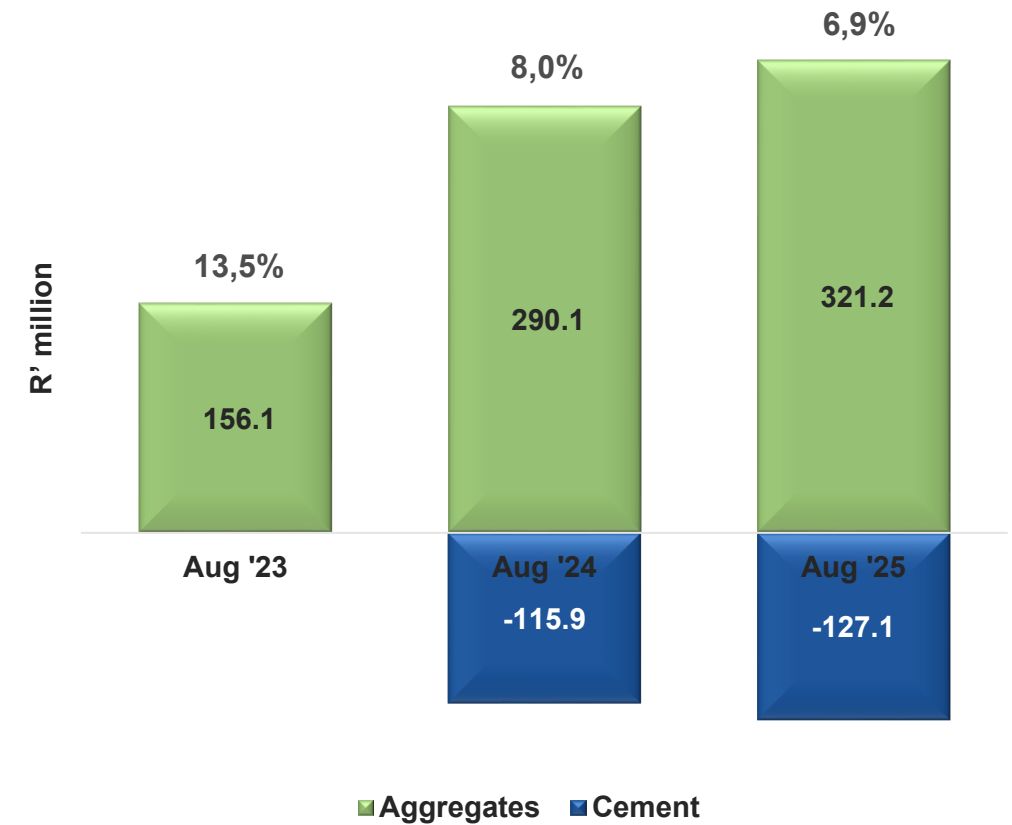




## Revenue



## Operating profit and margin





# Construction Materials

Aggregate and fly ash operations



- Slow start to Q1, due to excessive rain, which limited orders
- Marked improvement by Q2
- Recovery of previously lost market share and repair of previous neglected quarries
- All Lafarge quarries are integrated
- Growth drivers
  - Roadworks strong in Western Cape and Kwa-Zulu Natal
  - Rail maintenance spend by Transnet
  - Private building contracts increased
  - Basic infrastructure and maintenance are being undertaken at the provincial level
- Optimising operational efficiency and throughput
- Outlook for the construction industry is mildly positive

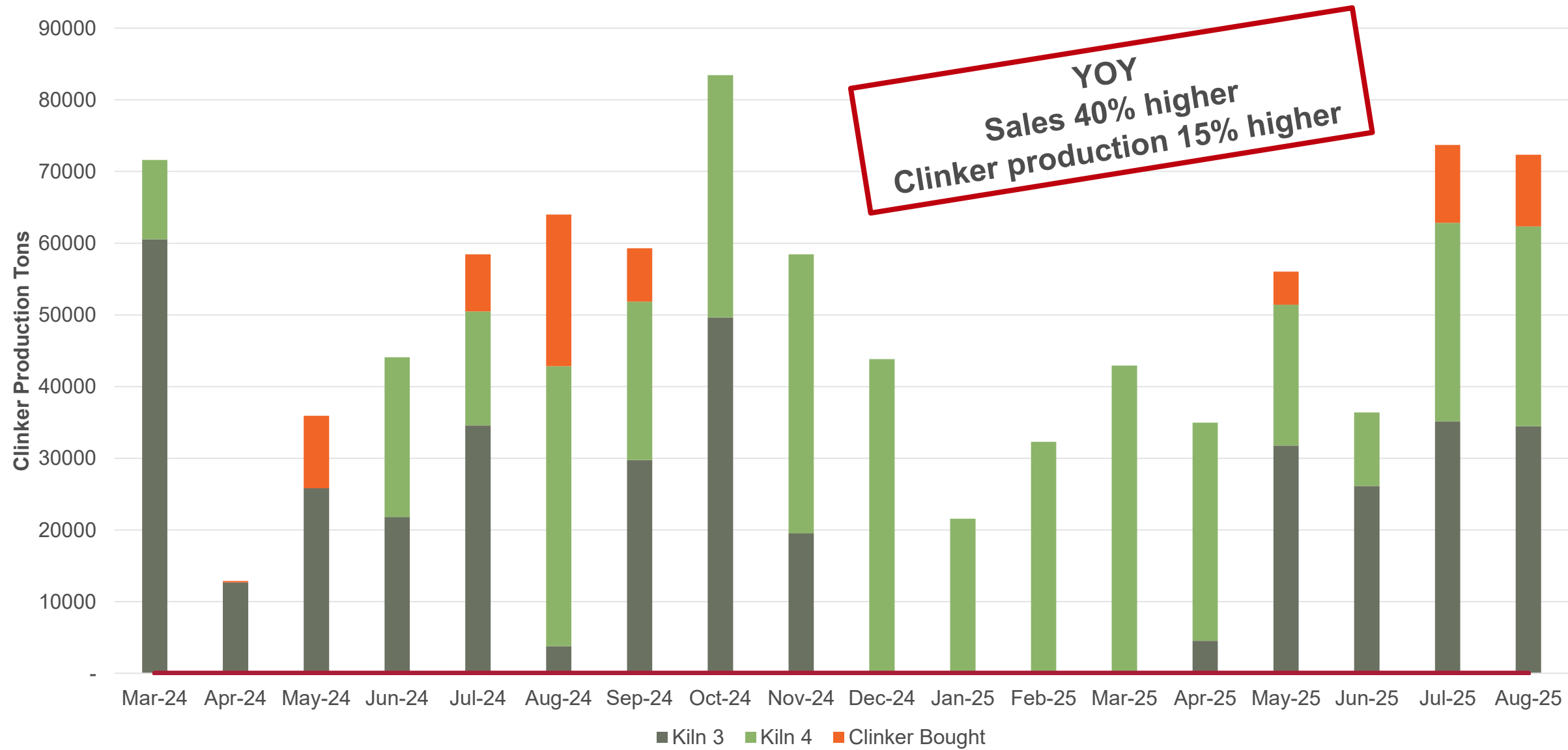


**Size of the Lichtenburg plant is equivalent to 92 rugby fields, with individual assets in the maintenance system totalling 3,000**





# Clinker production and cement sales





# Construction Materials

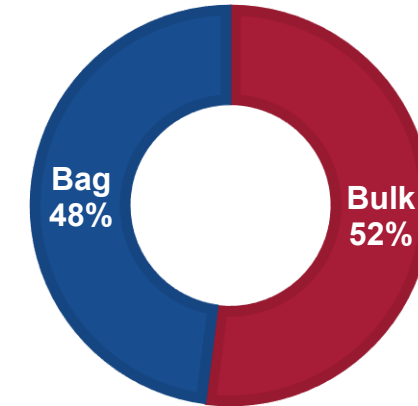
Cement and extenders



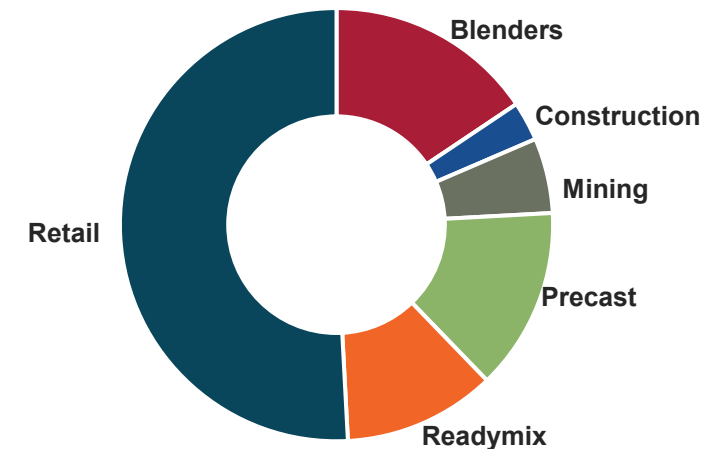
- Randfontein grinding plant performing very well
- Lichtenburg cement factory improving its reliability with production disruptions having decreased
- Innovative product offering gaining traction in market
- Cement strategy on track to ensure a low-cost, high-quality product



Packaging mix



Segments YTD



# Retail sales across a wider spectrum of outlets

With diversification across markets

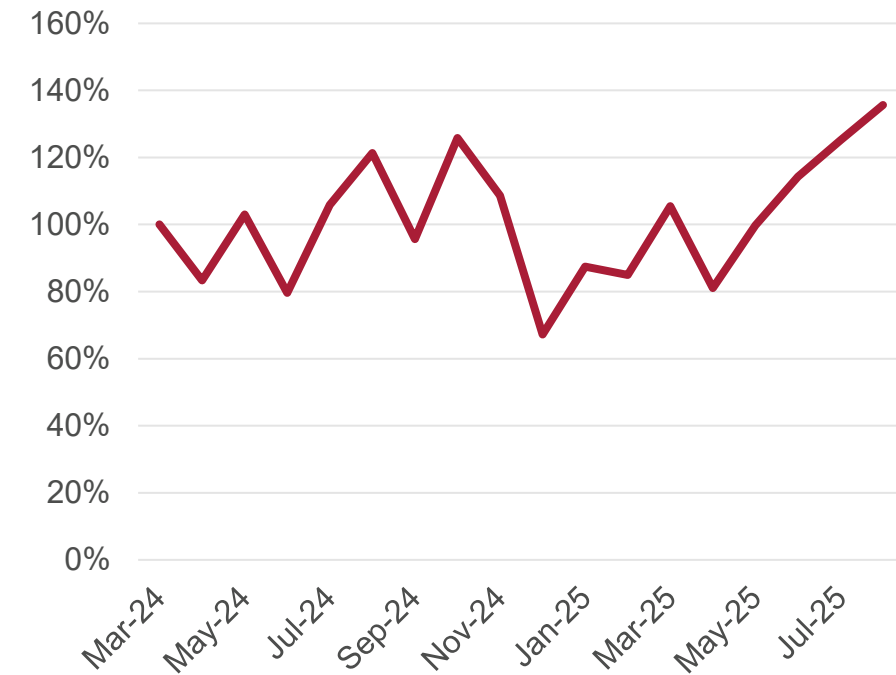


- Product in more retail outlets



- Fly ash operation restored and performing exceptionally well

Fly ash sales indexed



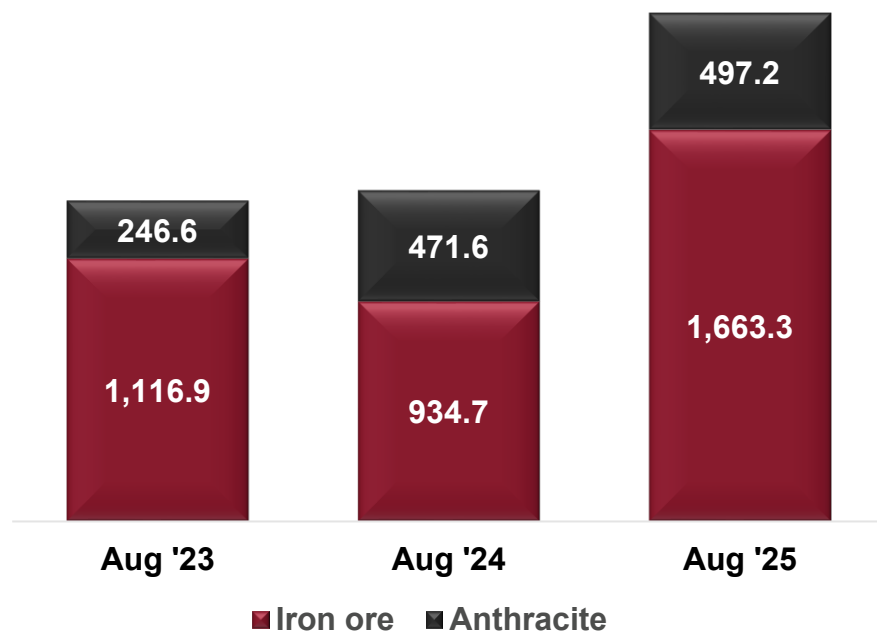




## Bulk commodities

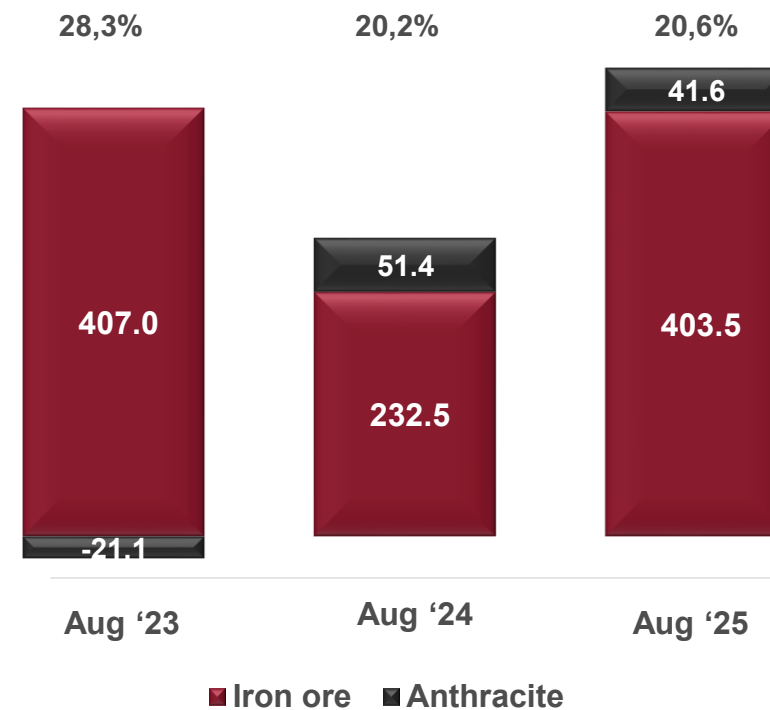
### Revenue

R' million



### Operating profit and margin

R' million





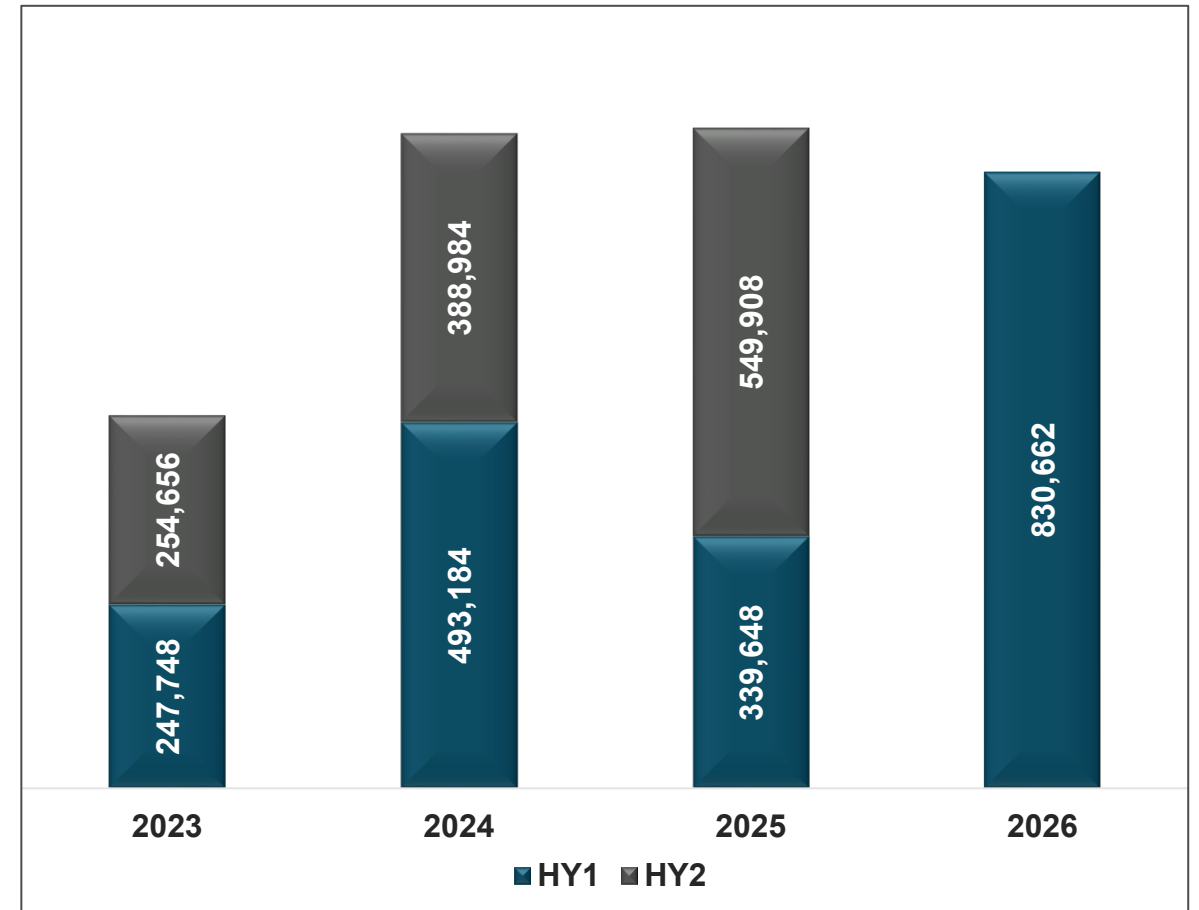
## Bulk commodities

Local iron ore



- Significantly improved volumes
- Able to supply innovative raw material solutions to support customers long-term sustainability
- Bulk of the supply taken up by Vanderbijlpark

Local volumes achieved (dry tons)





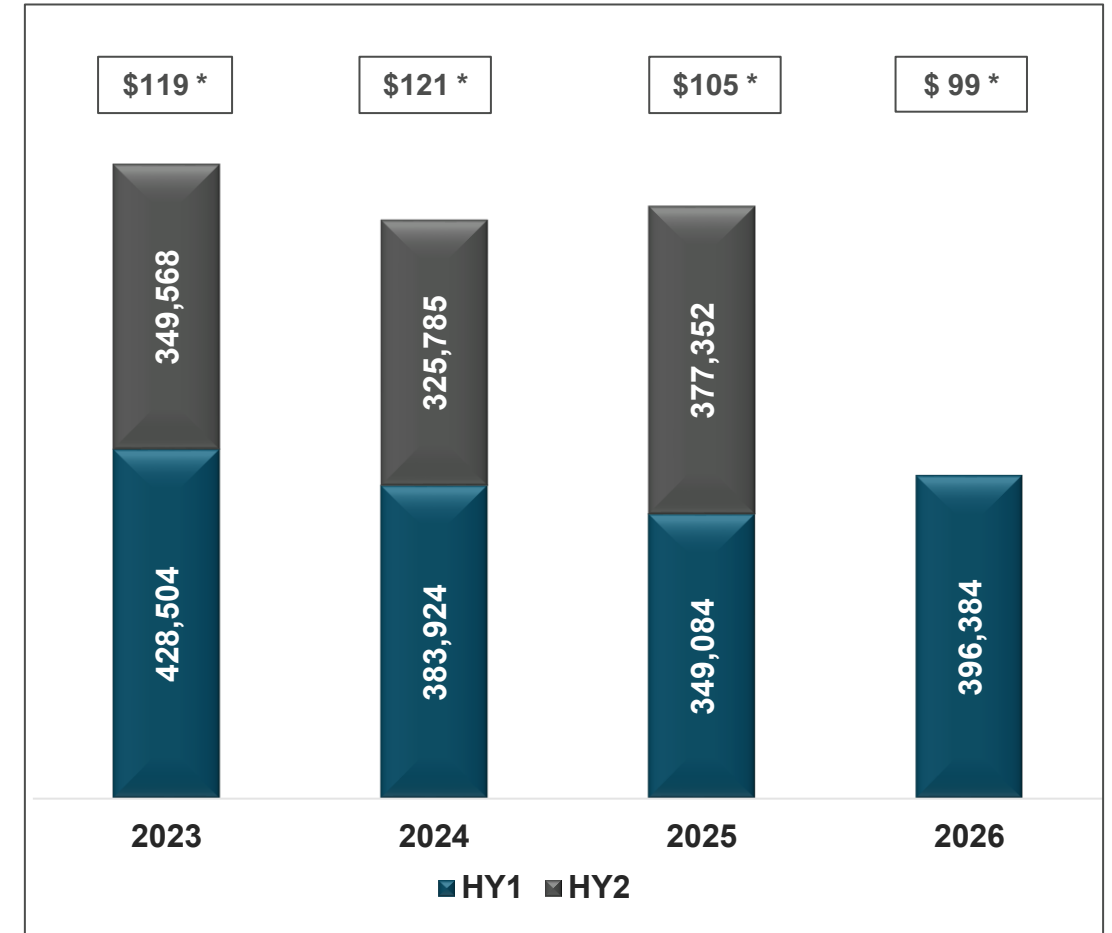
# Bulk Commodities

International iron ore



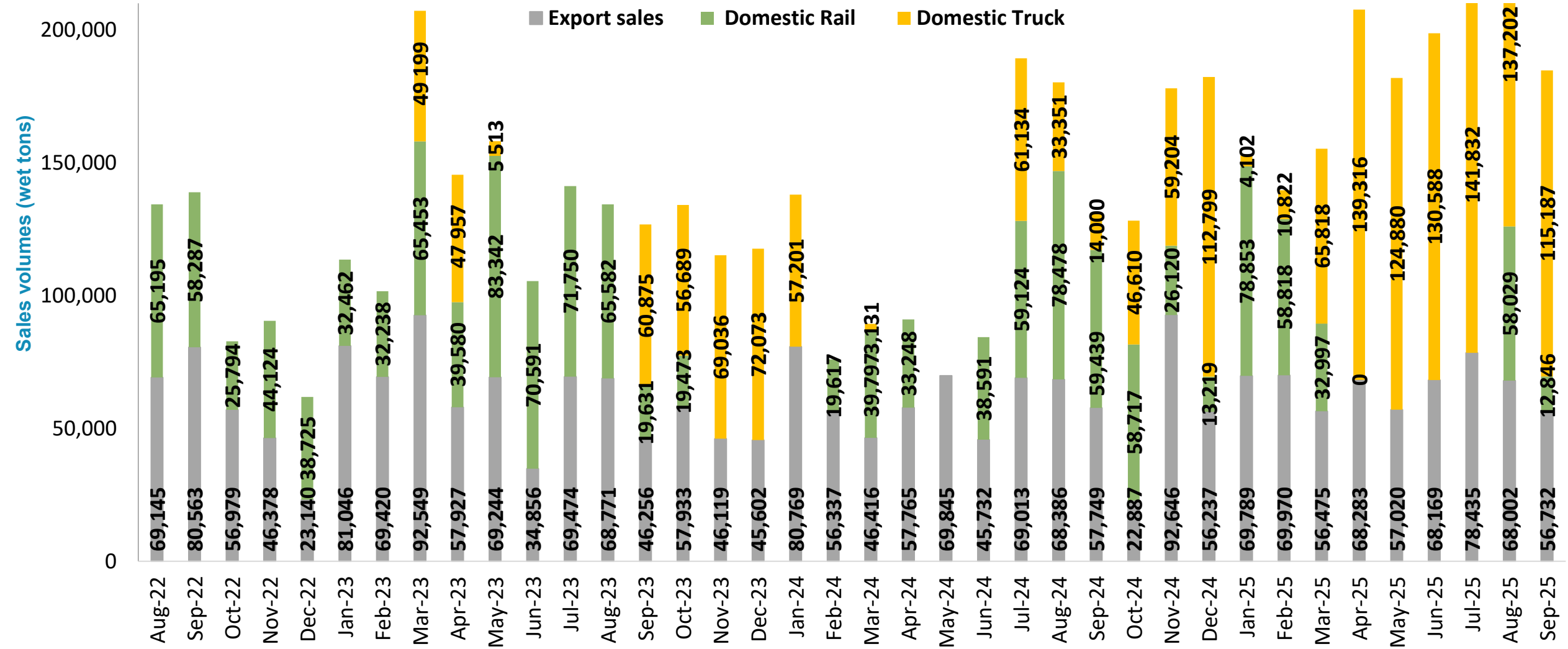
- Total export volumes increased (full year expected to be 17% below rail allocation of 870,000 due to:
  - Planned maintenance shutdown during second half
- Blended to ensure optimum quality
- Salene iron ore source recently added (adjacent to Jenkins)
- Export at Platts index prices, which recently improved to over \$100/ton
- Rand/US\$ fluctuations

International volumes achieved (dry tons)



\* Average US\$ for each respective period

# International and local iron ore sales

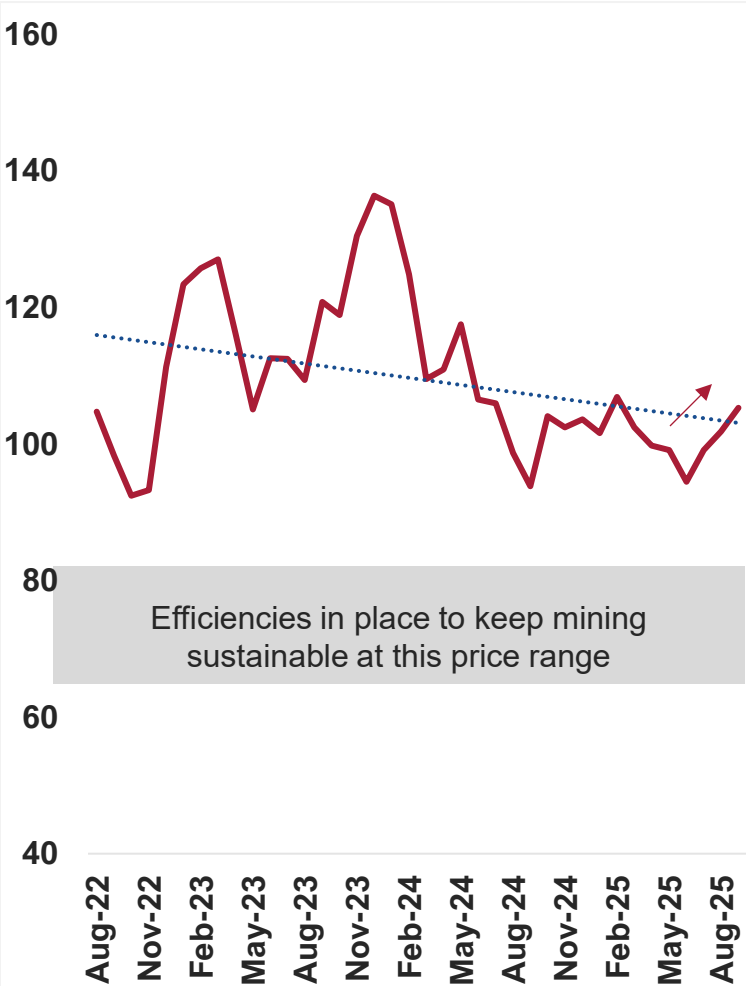




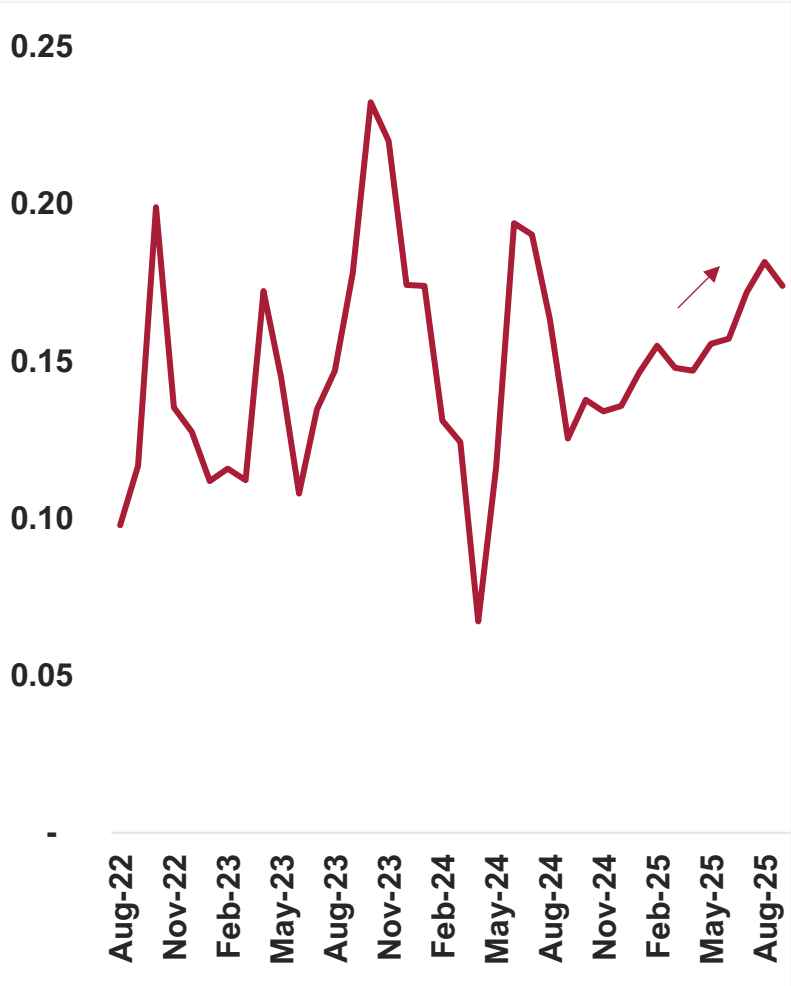
# Elements that impact international iron ore income



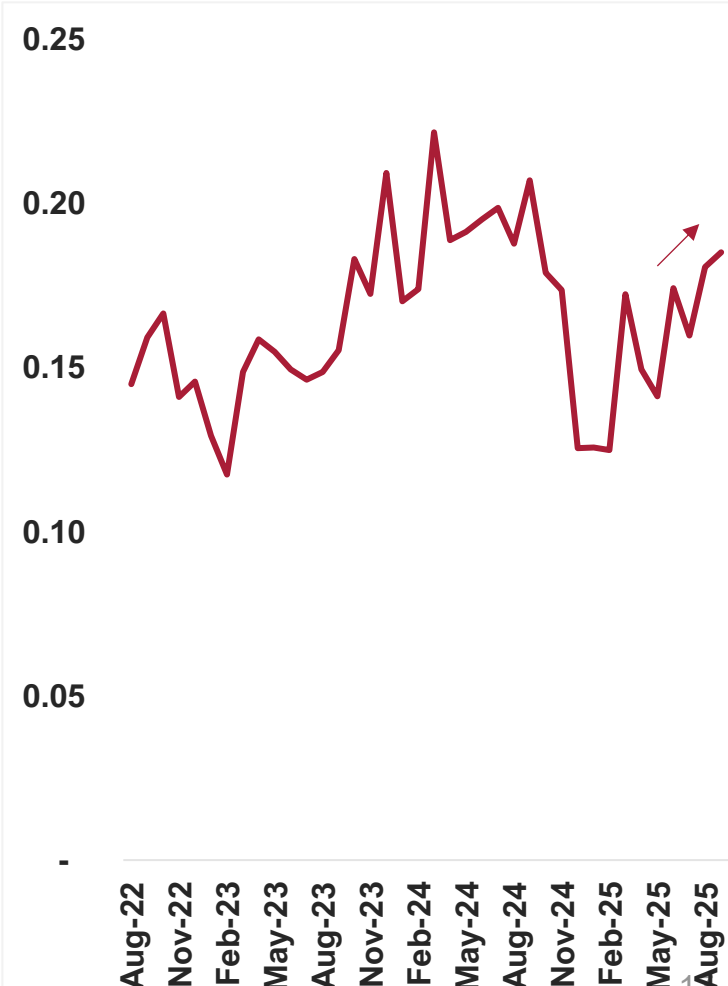
62% FE Platts index prices (USD)



Lump premium (USD)



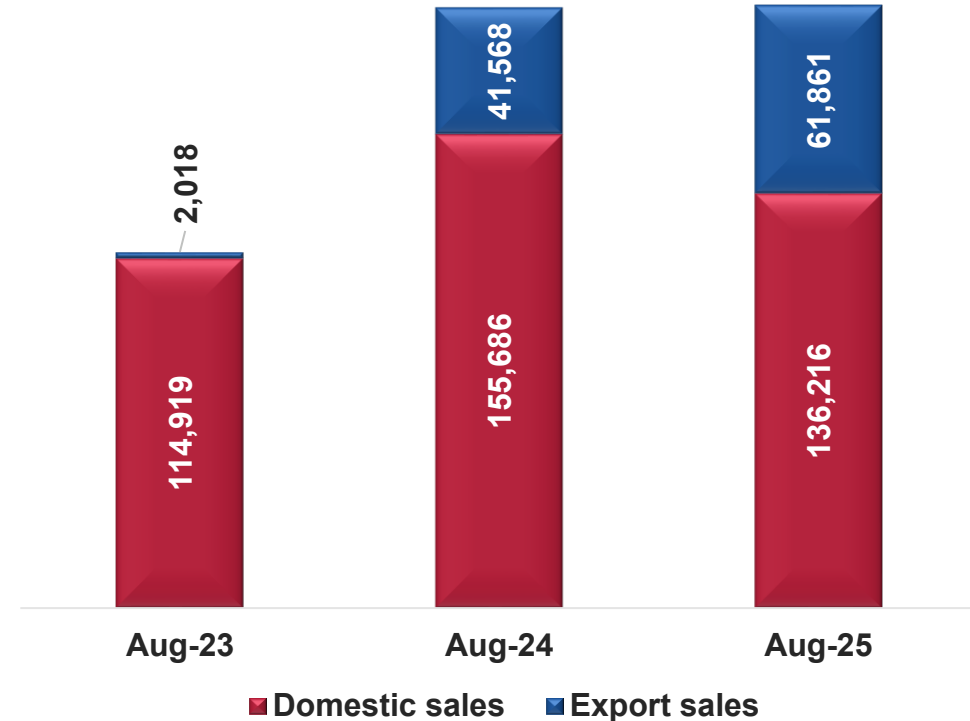
Freight rate China (USD) Avg. Platts South Africa - China Capesize





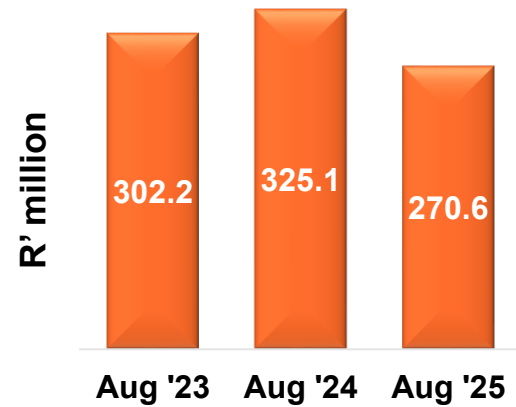
- Operational improvements were successfully implemented
- With a strengthened team, opening of an additional pit and full EIA, operational stabilisation was achieved in July 2025
  - Record 100,000 tons ROM processed through plant
- Underground mining operations mothballed
- In August 2025, ferrochrome smelters in South Africa were temporarily shut down
- Additional exports expected for remainder of financial year
- Anthracite viability options are being considered

**Anthracite sales (tons)**

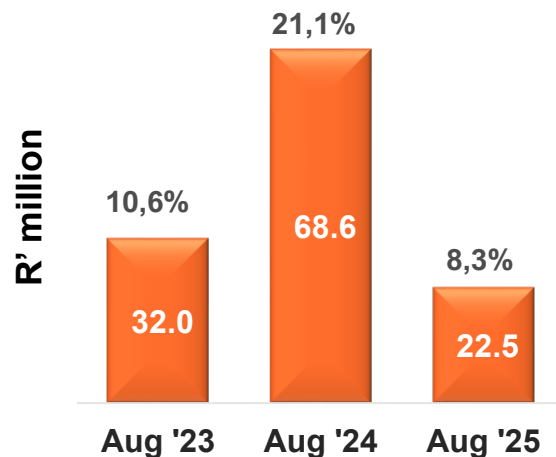




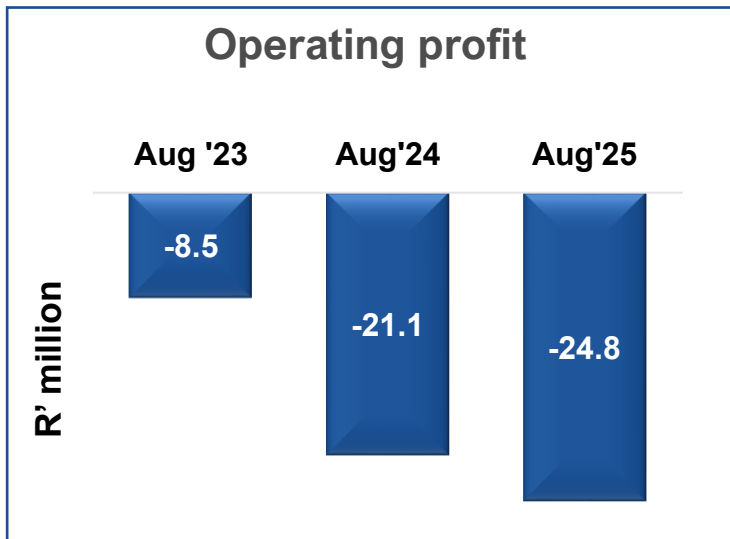
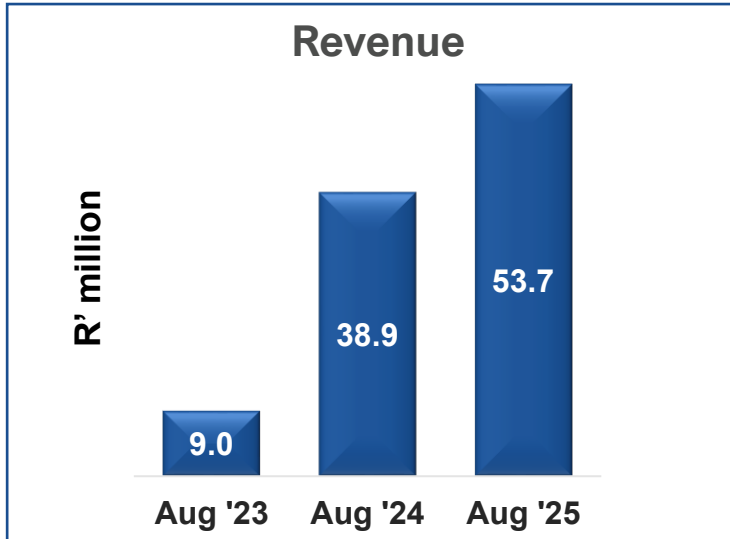
## Revenue



## Operating profit and margin



- Stronger focus on agricultural market
- Agricultural lime orders were placed later in the year due to delayed rainfall and subsequent plantings
- Industrial market impacted by downsizing and then temporary shut down of ferrochrome smelters and AMSA Newcastle



- Excited and encouraged by possibilities in battery and magnet market applications
  - Test work being undertaken to unlock full potential of unique reserve
  - Resource could be ideal
  - Potential partners identified (local operators and international partners)
  - Single super phosphate sales have started and are still ramping up
  - Potential remains very good
  - Completed laboratory scale test-work produced good quality mixed rare oxides 98%+ (acceptable to international customers)





## 02 FINANCIAL OUTCOMES





# Group financial summary

Ongoing improvements driving better results



Group revenue



R5,3 bn  
(Aug 2024 : R4,1 bn)

HEPS



101,9 cents  
(Aug 2024 : 53,0 cents)

Interim dividend



20,0 cps  
(Aug 2024: 10,0 cps)

Return on net  
operating assets



10,6%  
(Aug 2024\*: 8,2%)

Net asset value



2 951 cents  
(Aug 2024\*: 2 865 cents)

Net debt:equity  
ratio



52,5%  
(Feb 2025: 48,4%)

(\* - 2024 restated)

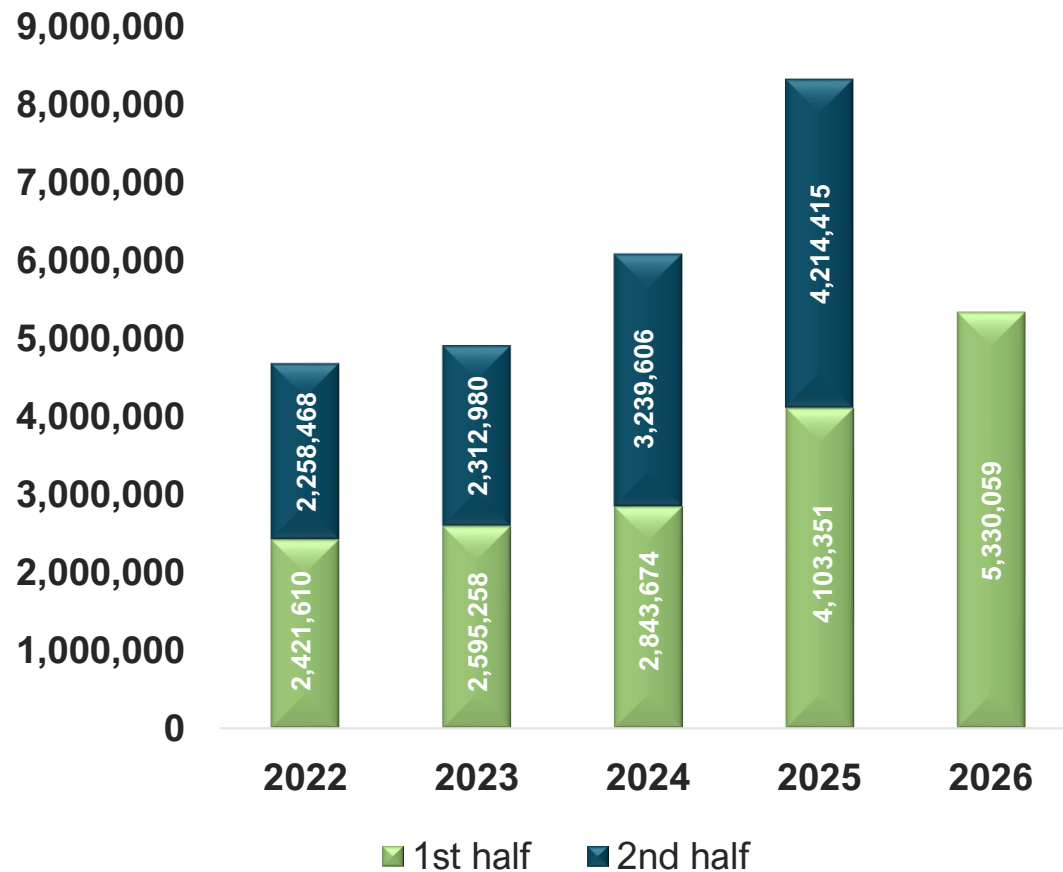


# Revenue and operating profit

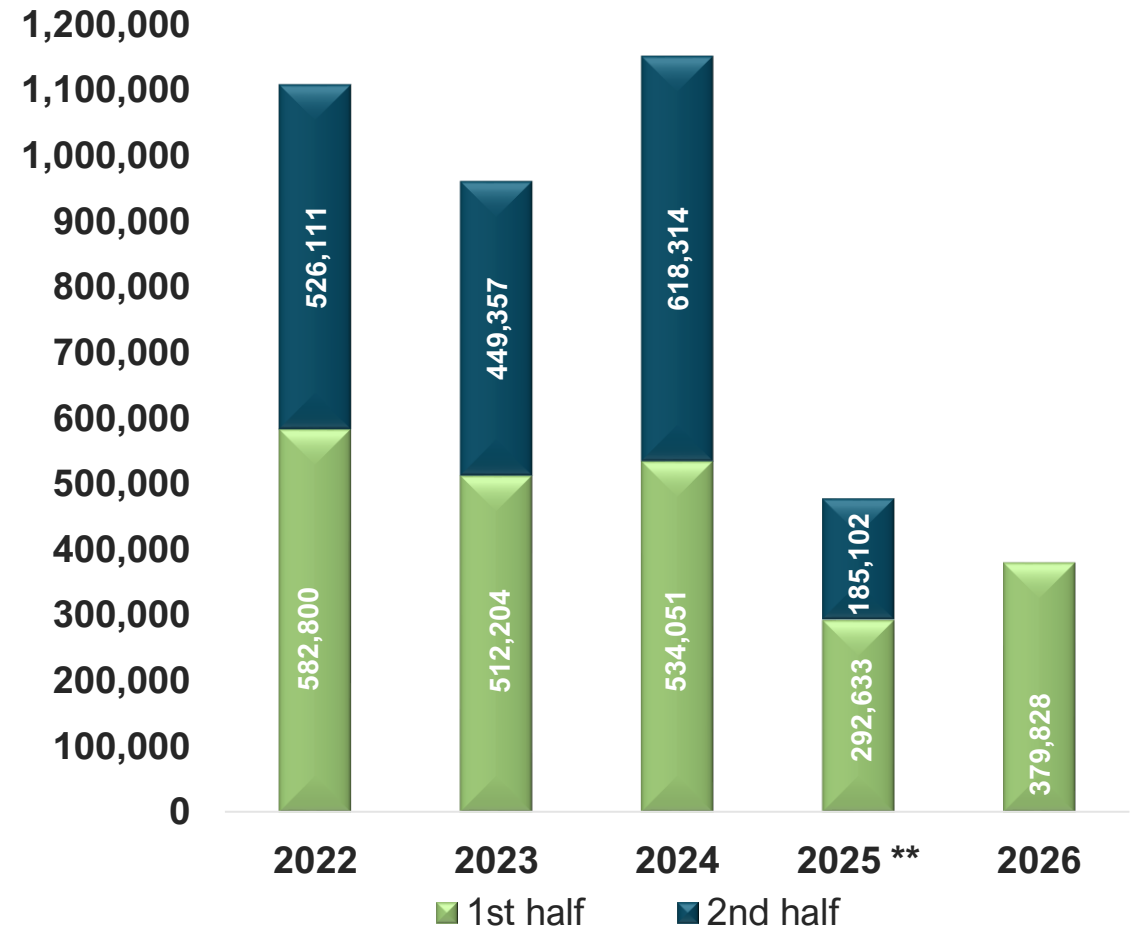
With profitability being strengthened



Revenue (R'000)



Operating profit (R'000)

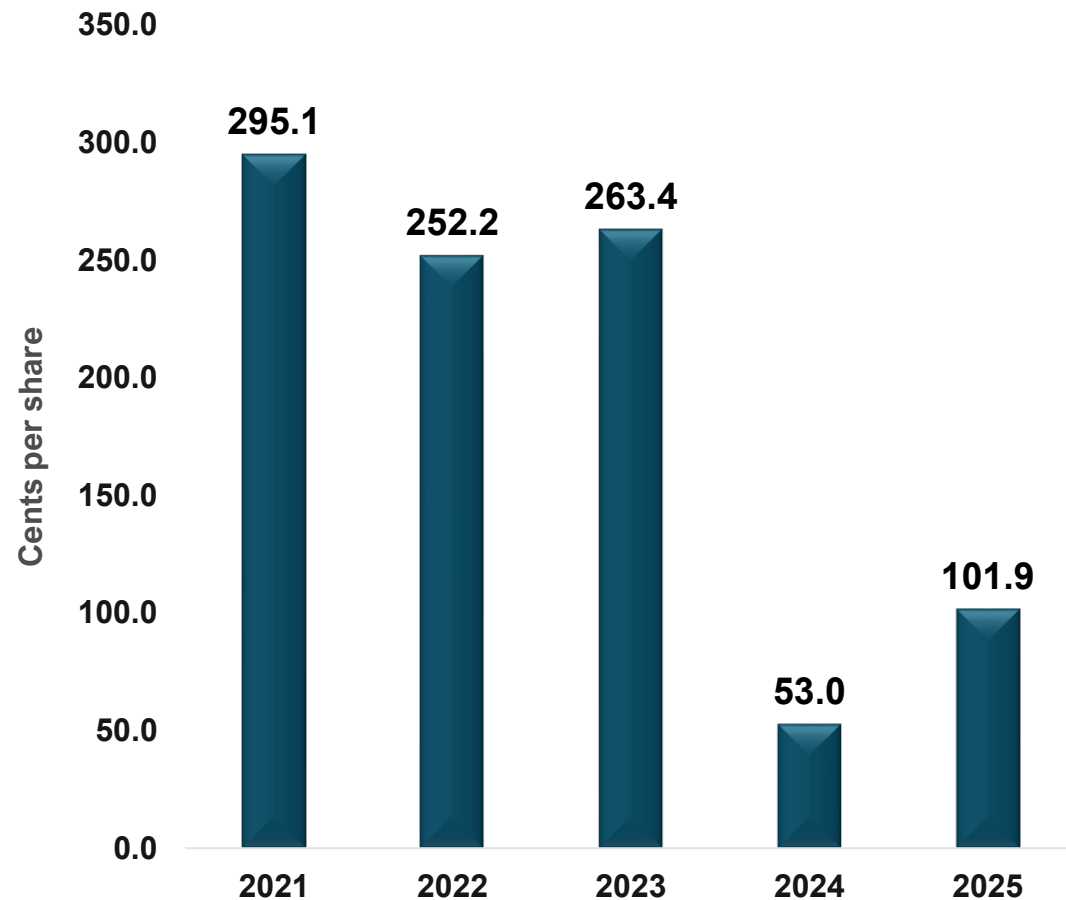


\*\*Restated



# Recovering earnings

HEPS (interim)

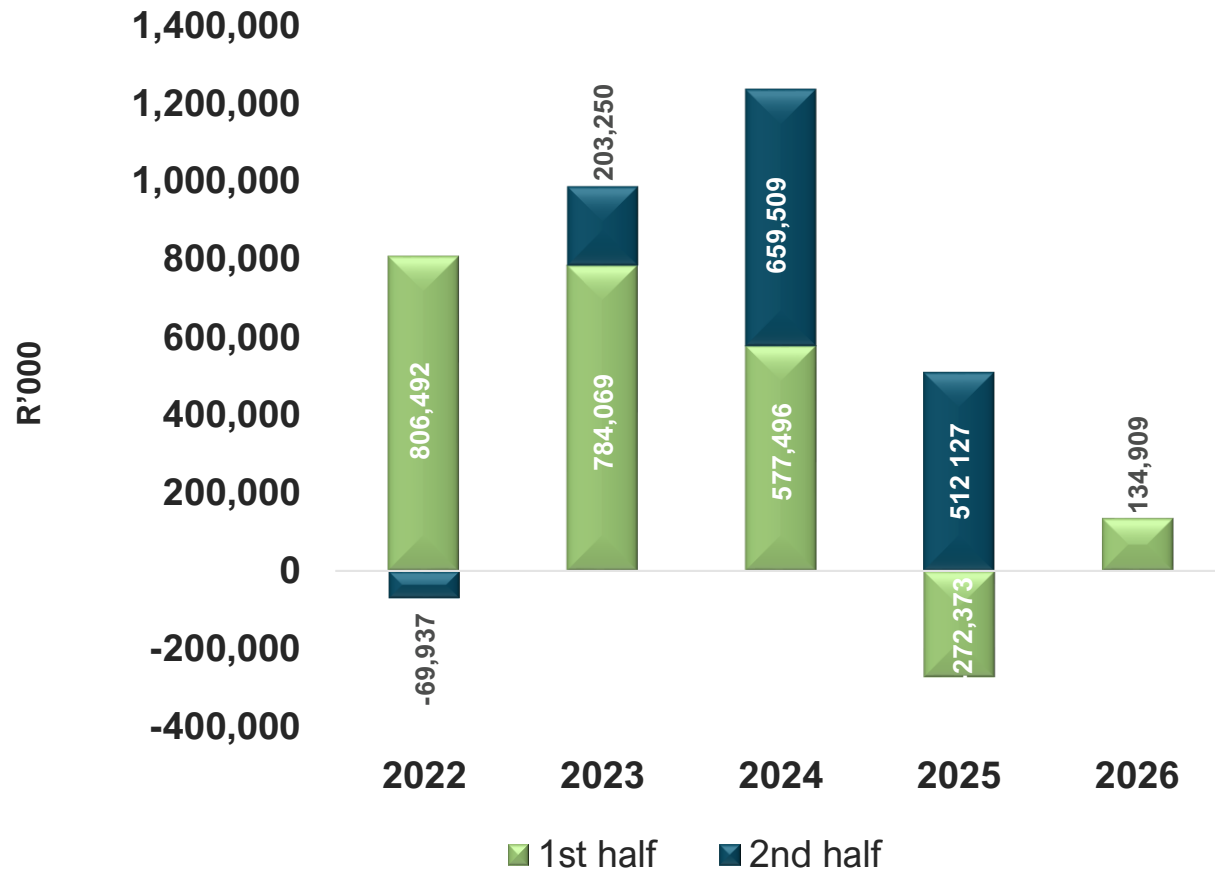




# Improved cash from operations

With drive to improve cash generation further

Net cash from operating activities (full year)



# Statement of financial position

## Assets



R'000	Unaudited Aug 2025	Unaudited Aug 2024 (restated)	Audited Feb 2025
Property, plant and equipment *	5 568 784	5 503 249	5 665 172
Intangible assets *	250 344	287 197	256 029
Inventories *	1 613 617	1 401 184	1 311 528
Trade and other receivables *	1 670 385	1 296 711	1 169 291
Cash *	489 311	523 261	301 329
Other assets / deferred tax *	550 513	381 928	499 945
<b>Total assets</b>	<b>10 142 954</b>	<b>9 393 530</b>	<b>9 203 294</b>

\* Measurement period adjustment - during the current period, the comparative information for August 2024 was retrospectively adjusted in the process of finalising the accounting for the business combination, refer note 13.1 for further disclosures.

# Statement of financial position

## Equities and liabilities



R'000	Unaudited Aug 2025	Unaudited Aug 2024 (restated)	Audited Feb 2025
Total equity	4 532 547	4 395 964	4 388 260
Borrowings *#	2 449 231	1 895 202	1 859 267
Provisions *	283 561	318 137	279 746
Overdraft *#	309 469	338 596	77 828
Trade and other payables *	2 021 086	1 628 564	1 636 569
Other liabilities / deferred tax *	547 060	817 067	961 624
<b>Total equities and liabilities</b>	<b>10 142 954</b>	<b>9 393 530</b>	<b>9 203 294</b>

\* Measurement period adjustment - during the current period, the comparative information for August 2024 was retrospectively adjusted in the process of finalising the accounting for the business combination, refer note 13.1 for further disclosures.

# The comparative information for August 2024 has been reclassified to present the bank overdraft under borrowings, consistent with the classification applied at year-end February 2025, refer note 9 for further disclosures.

# Provision for iron ore pricing

Trade and other receivables R'000	Unaudited Aug 2025	Unaudited Aug 2024	Audited Feb 2025
Trade receivables – net	1 434 155	1 014 879	833 426
Trade receivables at fair value through profit or loss	109 828	111 258	123 686
Provision for final price adjustment	4 083	(37 294)	8 972
Other	122 319	207 868	203 207
	<b>1 670 385</b>	<b>1 296 711</b>	<b>1 169 291</b>

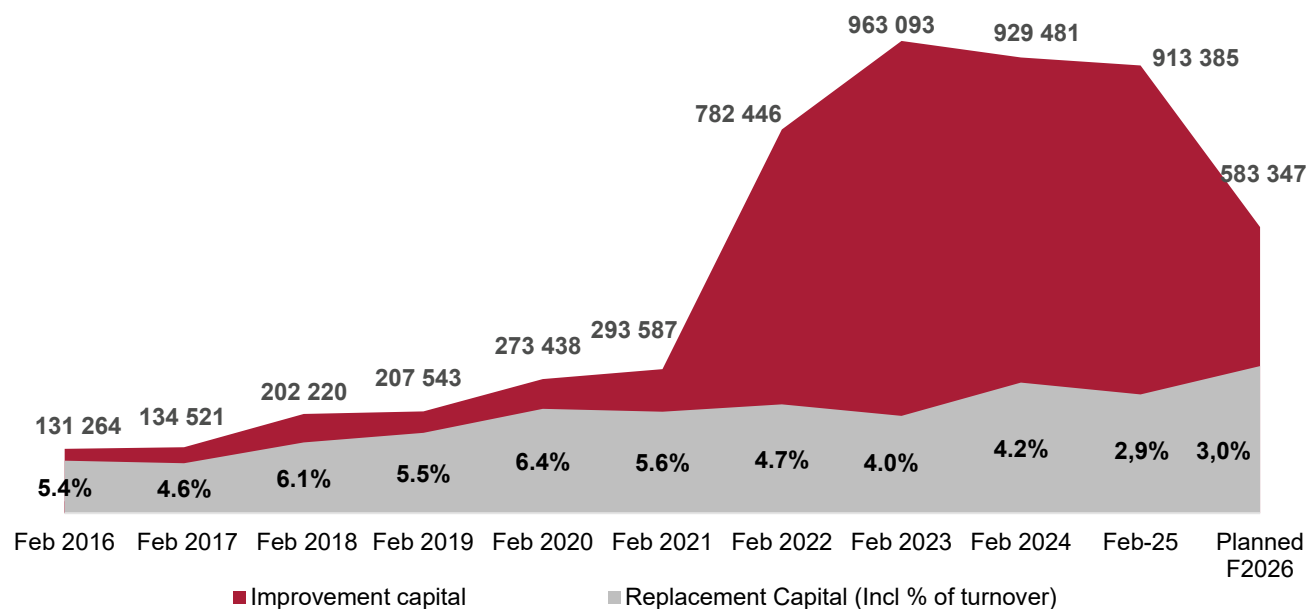
	Aug 2025 Three Month/spot	Jul 2025 Two Month/spot	Jun 2025 One Month/spot
Average actual iron ore price invoices at FOB (US\$)	93	86	91
Iron ore forward price at FOB (US\$)	92	84	90
Sales volume (tons)	68 002	78 435	68 169

# Total capital expenditure

Large portion of capex is spent, and returns should reflect in future earnings



Capital expenditure 2016 - planned 2026 (R'000)



## Replacement capital (R'000)

Construction Materials	75 621
Mining	47 431
Central Services	11 621
Approved but unspent capital	165 327
<b>Total</b>	<b>300 000</b>

## Improvement capital (R'000)

Bulk Commodities – Iron ore <i>Doornfontein Resource</i>	150,000
Bulk Commodities – Nkomati	133,347
<b>Total</b>	<b>283,347</b>



# Parameters of focus

To ensure future robust results that Afrimat is known for



Cash flow  
generation from  
operations

Reduction of debt  
  
Target debt:equity of  
25%

Operational  
efficiencies

Overall margin  
improvements







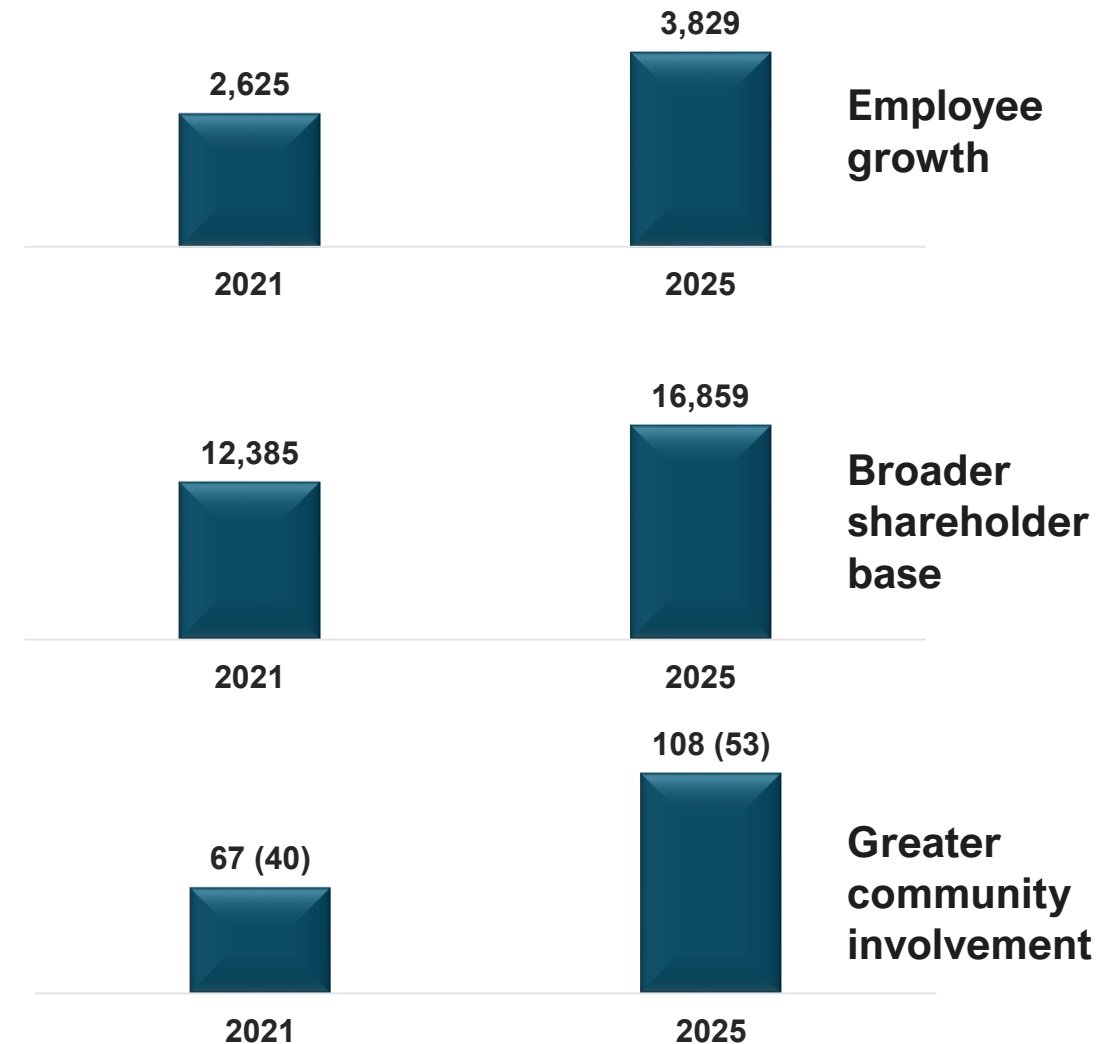
03

## HOW WE DO IT

*Culture of care in all that we do and a thriving entrepreneurial spirit*

# A people-led company

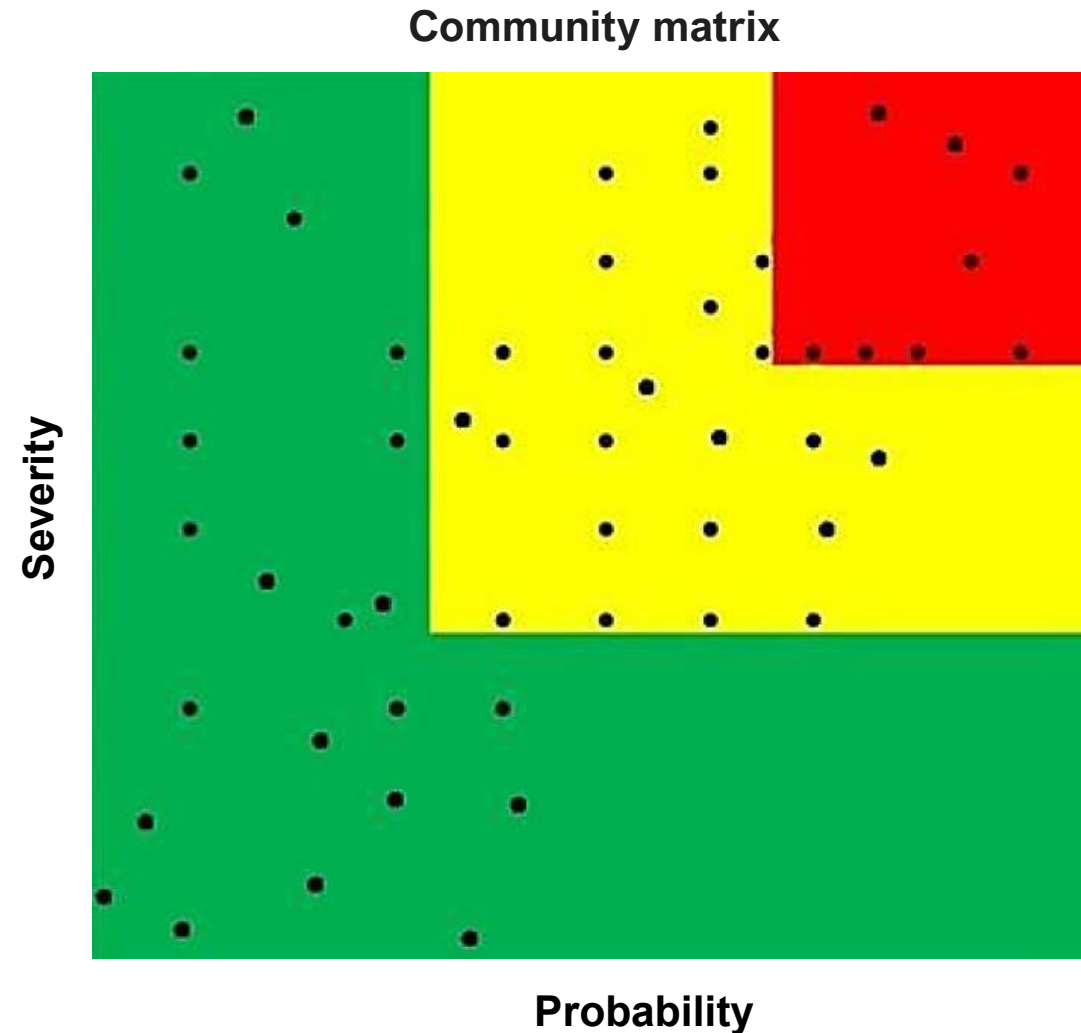
With a focus across all stakeholder groupings



# Community relations

True dedication to ensuring strong community relations

**Excellent relationships** with the communities surrounding our mining operations and production plants with no labour action and community disruption across the period, and union negotiations successfully concluded for all BUs (except Cement, Ash Resources and Lyttelton Dolomite - still ongoing)

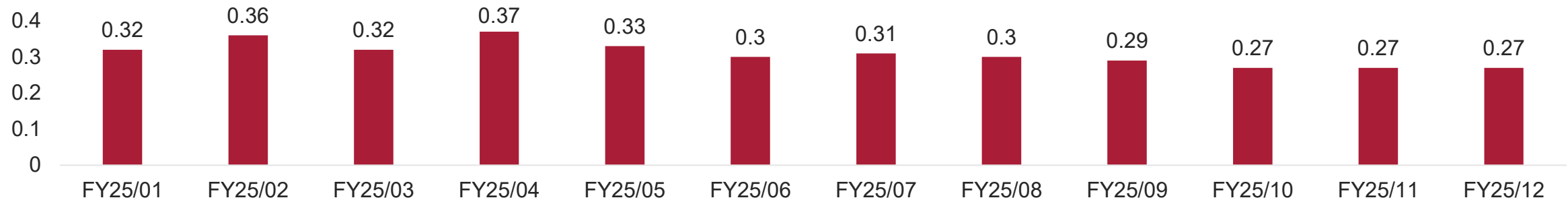


# Health and Safety

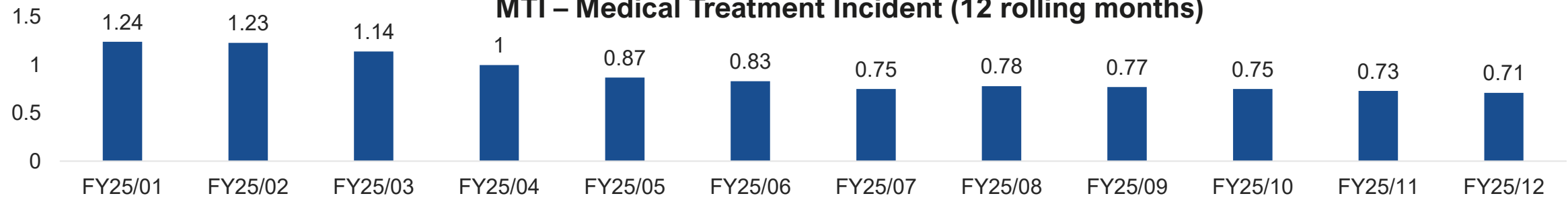
Outstanding records of performance and care consistently maintained



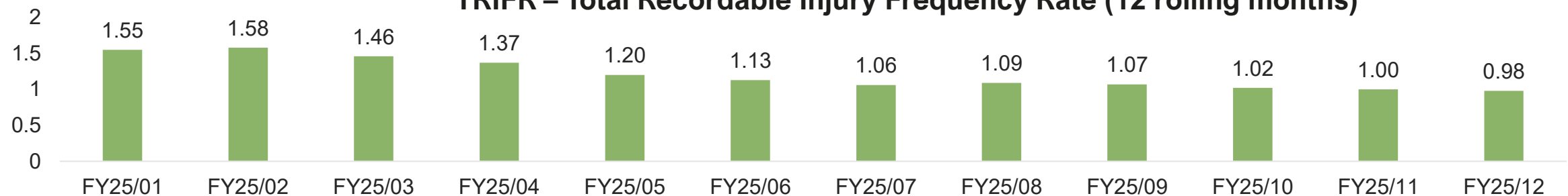
LTIFR - Lost Time Injury Frequency Rate (12 rolling months)



MTI – Medical Treatment Incident (12 rolling months)



TRIFR – Total Recordable Injury Frequency Rate (12 rolling months)





## Comparative Environmental KPI | 6 months (January to June)

KPI	Units	2024	2025
GHG emissions	tCO <sub>2</sub> e	201 542	449 632
Water consumption	m <sup>3</sup>	1 381 742	1 121 500
General waste (tons)	Tons	971	868
Used oil recycling (L)	Litres	69 584	65 143
Total rehabilitation	Ha	* 201	75

\* Full year

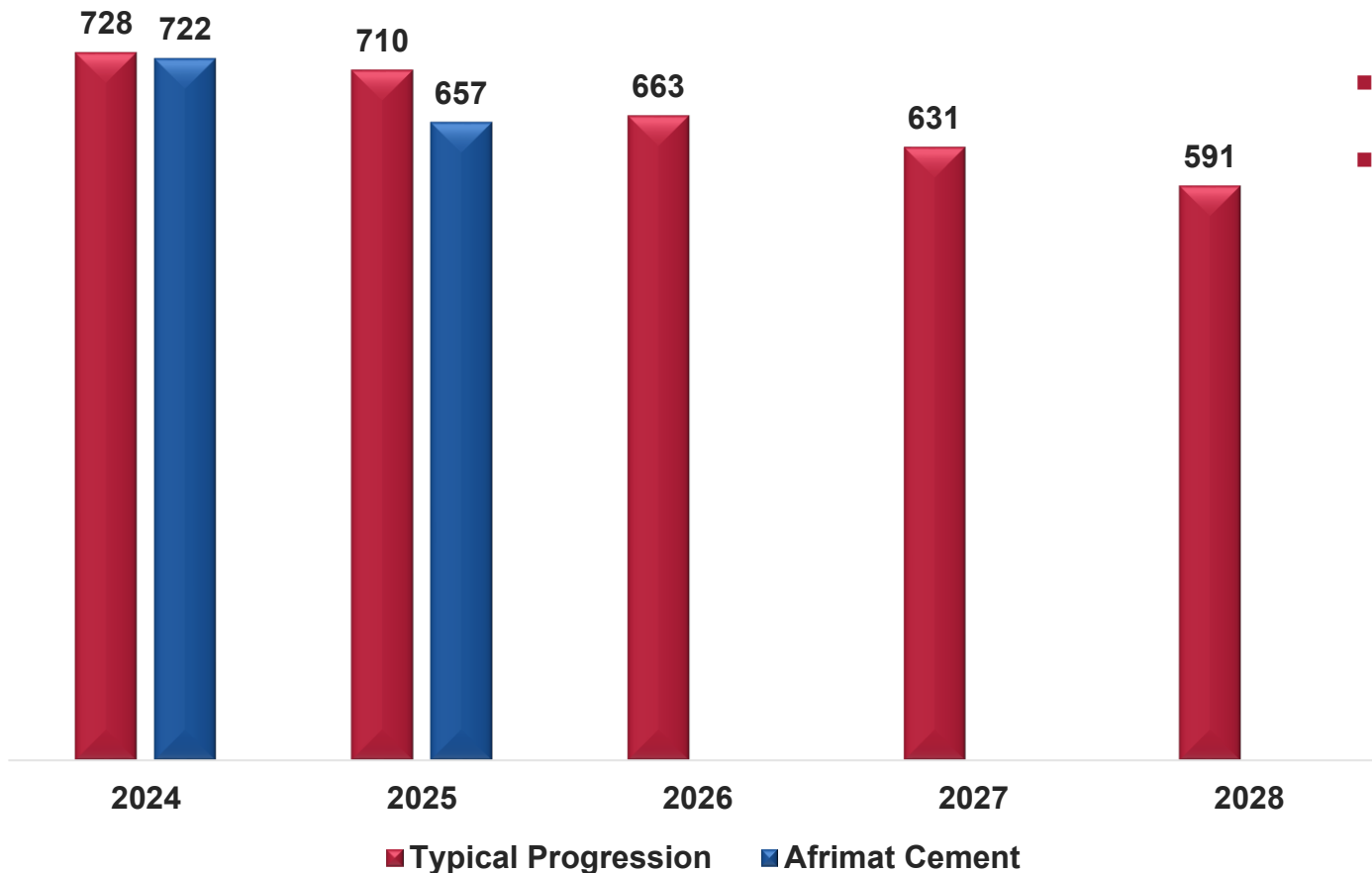
- GHG emissions is only for Scope 1 emissions. The data indicates a more than 200% increase between 2024 and 2025, due to increased production and coal consumption at Cement Business, compared to the same period last year
- General waste has declined due to waste recycling interventions
- Used oil recycling remained relatively unchanged compared to the same period last year
- A total of 75 ha was rehabilitated between January to June 2025, increasing the Group's total to 276 ha, in addition to last year

# Carbon emissions

Leading the way with reduced-emission quality cement



CO2 emissions/ton of cement



- Achieved 722 kg/ton of cement in 2024
- Targeting 660 kg/ton (10% reduction)





04

THE NEXT SIX MONTHS

## Construction Materials

- Ensure optimal operational efficiency of quarries
- Sale of quarries as per the Competition Commission terms
- Breakeven position of cement plant expected to persist and improve as reliability and throughput increase
- Differentiate the cement business with innovative product offerings
- Grow cement extender market

## Bulk Commodities

- Maintain recent local iron ore volumes
- International volumes to be maintained (roughly 17% below rail allocation, due to logistics underperformance)
- Fine-tune opportunities for the 2027 iron ore rail reallocation
- Nkomati Anthracite Mine:
  - Preservation of jobs at anthracite mine
  - Temporary reduction of operations at mine to support export sales with 200 staff on reduced salaries
  - 1 December 2025 temporary closure of mine
  - If ferrochrome smelters resume operations, reopen mine in 2026



# Areas of focus

## Industrial Materials

- Consistent cash generation
- Deeper penetration of new markets

## Future Materials and Metals

- Continue with phosphate sales
- Pursue exciting long-term potential

## Group

- Expect second half to be better than first half
- Focus on operational performance, cash generation and debt reduction
- Debt reduction, with a target of being at or below the 25% level in two year's time



1

## POSITIONING

A leading, diversified and empowered mid-tier mining and materials supply company

2

## IMPROVEMENTS

To ensure meticulous operational execution so that Afrimat unlocks the full potential of its diversified asset base

3

## MOMENTUM IS BUILDING

Providing a solid runway for the future



# Questions



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